



OWHIC LEADERS ALLIANCE

The Oliver Wyman Health Innovation Center (OWHIC) was launched in 2011 to promote positive change in healthcare. We believe that the industry will be redesigned from the individual's perspective – with an unrelenting focus on consumer value and experience. OWHIC has high expectations for what is possible based on the innovation already in the market and the big promise of what is on the horizon.

We recognize, however, that this vision cannot be achieved without significant cross-industry communication and collaboration. That is why OWHIC has assembled a group of 30+ senior leaders from across the healthcare landscape – incumbents and emerging players – who not only share our aspiration, but also possess the collective experience and market position to take concrete steps to push the industry forward. The OWHIC Leaders Alliance is a selective group comprised of some of the most influential individuals in healthcare who have committed to work collaboratively on key issues impacting consumer value and overall industry sustainability.

As a body, the Leaders Alliance will strive to:

- Develop a vision for industry change
- Outline a 10- to 15-year plan for achieving that vision, with milestone steps identified

Leaders Alliance members work throughout the year, gathering as a large group and in smaller working groups, to tackle the toughest multi-stakeholder challenges in healthcare.

WE BELIEVE

In the potential for healthcare to be **higher quality, more engaging, and more affordable**, improving productivity and quality of life for all.

That, while some illness is unavoidable, **improving health** will pay greater dividends in the long term

That no one individual or organization alone can change the course of healthcare – but that, through **humble collaboration**, transformation is possible.

That transformation starts with ideas, dialog, and debate – but that those aren't enough.

That **collaborative development and action** are required to make innovation a reality.

That **change** will be incredibly **difficult**.

We can do it.

PROVIDERS & THE NEW FRONT DOOR

Mary Brainerd	President and Chief Executive Officer	HealthPartners
Mike Dandorph	President	Rush University Medical Center
Rushika Fernandopulle, MD, MPP	Co-Founder and Chief Executive Officer	Iora Health
Niyum Gandhi	Executive Vice President and Chief Population Health Officer	Mount Sinai Health System
David Joyner	Chief Executive Officer	Hill Physicians Medical Group
Harry Leider, MD	Chief Medical Officer and Group Vice President	Walgreens
Marty Makary, MD	Surgical Director, Pancreas Multidisciplinary Cancer Clinic	Johns Hopkins Medicine
Ido Schoenberg, MD	Chairman and Chief Executive Officer	American Well
Chuck Stokes	Executive Vice President and Chief Operating Officer	Memorial Hermann Healthcare System
Grace Terrell, MD	Strategist and Founder	CHES (Cornerstone Health Enablement Strategic Solutions)

HEALTH PLANS

Chris Hunter	Senior Vice President and Chief Strategy Officer	Humana
Bill Lamoreaux	Chief Operating Officer	Emblem Health
René Lerer, MD	President	GuideWell and Florida Blue
Brian Loble	President, Commercial and Consumer Markets	Independence Blue Cross
John Naylor	Senior Vice President, Commercial Markets	Medica
Maureen O'Connor	President	Mosaic Health Solutions
Jason Robart	Chief Strategy Officer/President and Chief Executive Officer	BCBS Massachusetts/Zaffre Investments
Craig Samitt, MD	Executive Vice President and Chief Clinical Officer	Anthem, Inc.

ENABLEMENT

Jeanne Cohen	Founder and Chief Executive Officer	Motive Medical Intelligence
John Kao	Chief Executive Officer and President	Alignment Healthcare
Mike Weissel	Executive Vice President and Chief Executive Officer, Consumer Solutions Group	Optum

ENGAGEMENT & BETTER LIVING

Sean Duffy	Co-Founder and Chief Executive Officer	Omada
Jason Langheier, MD, MPH	Founder and Chief Executive Officer	Zipongo
Jeff Margolis	Chairman and Chief Executive Officer	Welltok
Tom Spann	Co-Founder, Vice Chair, and Chief Operating Officer	Accolade
Donato Tramuto	Chief Executive Officer	Healthways
Glen Tullman	Chairman and Chief Executive Officer	Livongo Health

PRECISION MEDICINE & PHARMA

Rajni Aneja, MD	Global Head, Digital Strategy/Transformation	Novartis
Enrique Conterno	Senior Vice President and President	Lilly Diabetes
Jim Hudson	Chairman and Co-Founder	HudsonAlpha Institute for Biotechnology
Brad Perkins, MD	Chief Medical Officer	Human Longevity

CAPITAL MARKETS & ACCELERATORS

Charles Boorady	Founding Managing Director	Health Catalyst Capital
Esther Dyson	Executive Founder	Way to Wellville
Matt Hermann	Senior Managing Director	Ascension Ventures
Nina Kjellson	General Partner	Canaan Partners
Robbert Vorhoff	Managing Director	General Atlantic



Sam Glick

Partner, Co-Director OWHIC Leaders Alliance
Oliver Wyman

A citrus farmer by upbringing, economist by training, and high-tech entrepreneur by background, Sam focuses on consumer-centric healthcare, working with providers, health plans, employers, retailers, and innovators to create innovative, engaging businesses that bend trend. Sam also leads Oliver Wyman's healthcare intellectual capital and marketing efforts. Previously, he was at Oliver Wyman's sister company, Mercer. Sam chairs the Pomona College Board of Trustees, and lives in San Francisco with his wife, Emily.



Josh Michelson

Partner, Co-Director OWHIC Leaders Alliance
Oliver Wyman

Josh is a partner in Oliver Wyman's Health and Life Sciences practice and serves as a director for the OWHIC Leaders Alliance. He advises senior executives across the industry on new business model creation for the converging health and wellness marketplace – partnering with health systems, health plans, health IT companies, consumer tech, and retail pharmacies, as they pursue value and consumer-based models. Josh has helped these organizations address the full gamut of their change and growth agenda and increase the pace, scale, and impact of innovation – from setting their strategic course to designing the new business blueprints, driving clinical model transformation, fostering cross-ecosystem partnerships, and commercializing the breakthrough models.

ABOUT OLIVER WYMAN

Oliver Wyman is a global leader in management consulting. With offices in 50+ cities across 25 countries, Oliver Wyman combines deep industry knowledge with specialized expertise in strategy, operations, risk management, and organization transformation. The firm's 3,000 professionals help clients optimize their business, improve their operations and risk profile, and accelerate their organizational performance to seize the most attractive opportunities. Oliver Wyman is a wholly owned subsidiary of Marsh & McLennan Companies [NYSE: MMC], a global team of professional services companies offering clients advice and solutions in the areas of risk, strategy, and human capital. With 52,000 employees worldwide and annual revenue exceeding \$10 billion, Marsh & McLennan Companies is also the parent company of Marsh, a global leader in insurance broking and risk management; Guy Carpenter, a global leader in risk and reinsurance intermediary services; and Mercer, a global leader in human resource consulting and related services.

Oliver Wyman's Health & Life Sciences practice serves clients in the pharmaceutical, biotechnology, medical devices, provider, and payer sectors with strategic, operational, and organizational advice. Deep healthcare knowledge and capabilities allow the practice to deliver factbased solutions.

Oliver Wyman launched the Health Innovation Center (OWHIC) in 2011 dedicated to promoting positive change in healthcare.

OWHIC champions innovation by disseminating proven innovations; envisioning market-based solutions to today's and tomorrow's challenges; and establishing a cross-industry community of thought-leaders to share and shape ideas.

For more information, visit www.oliverwyman.com.

For the latest on the business of transforming healthcare, visit Oliver Wyman Health digital platform at health.oliverwyman.com.

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