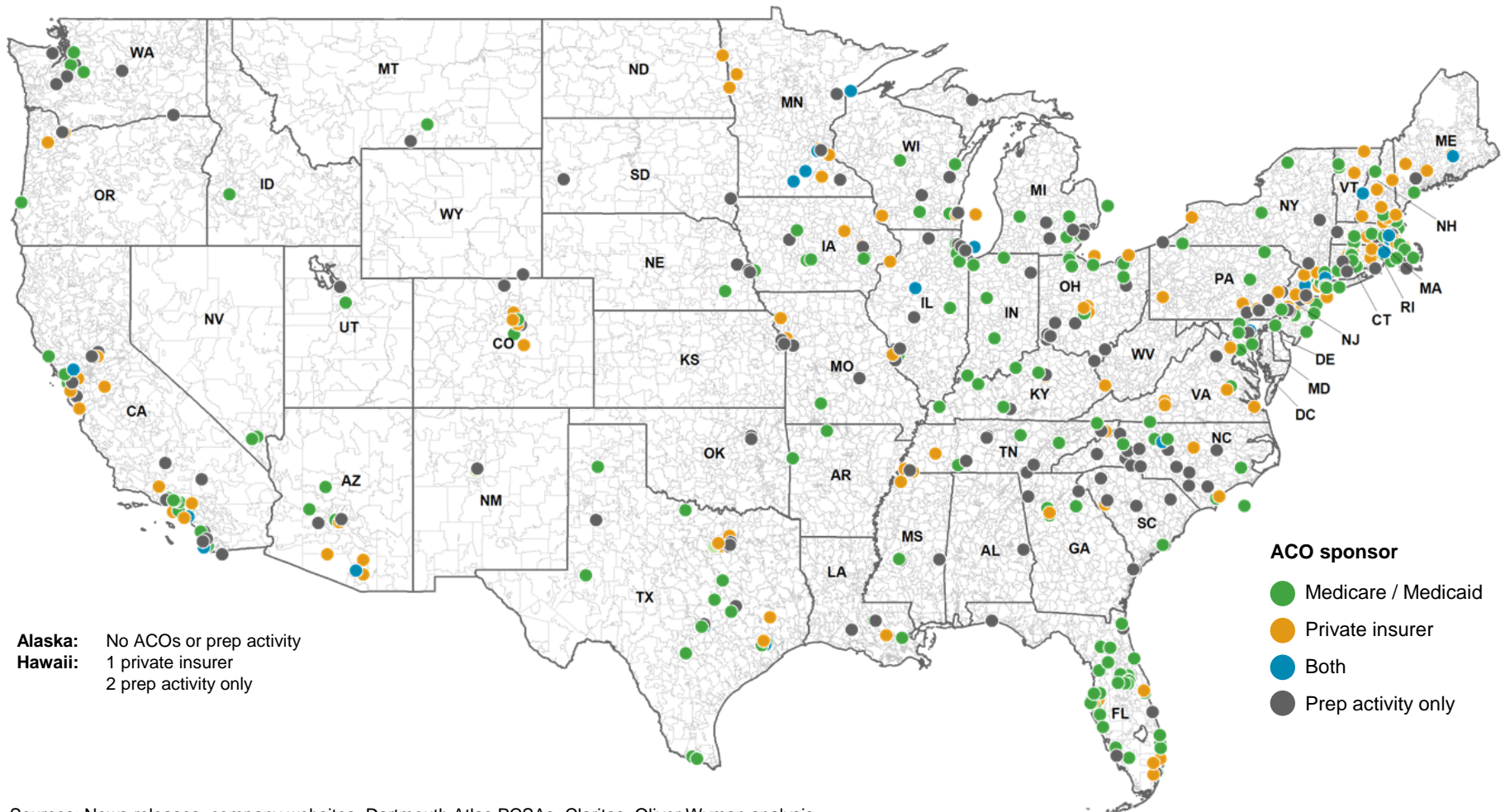


TRACKING THE GROWTH OF ACCOUNTABLE CARE

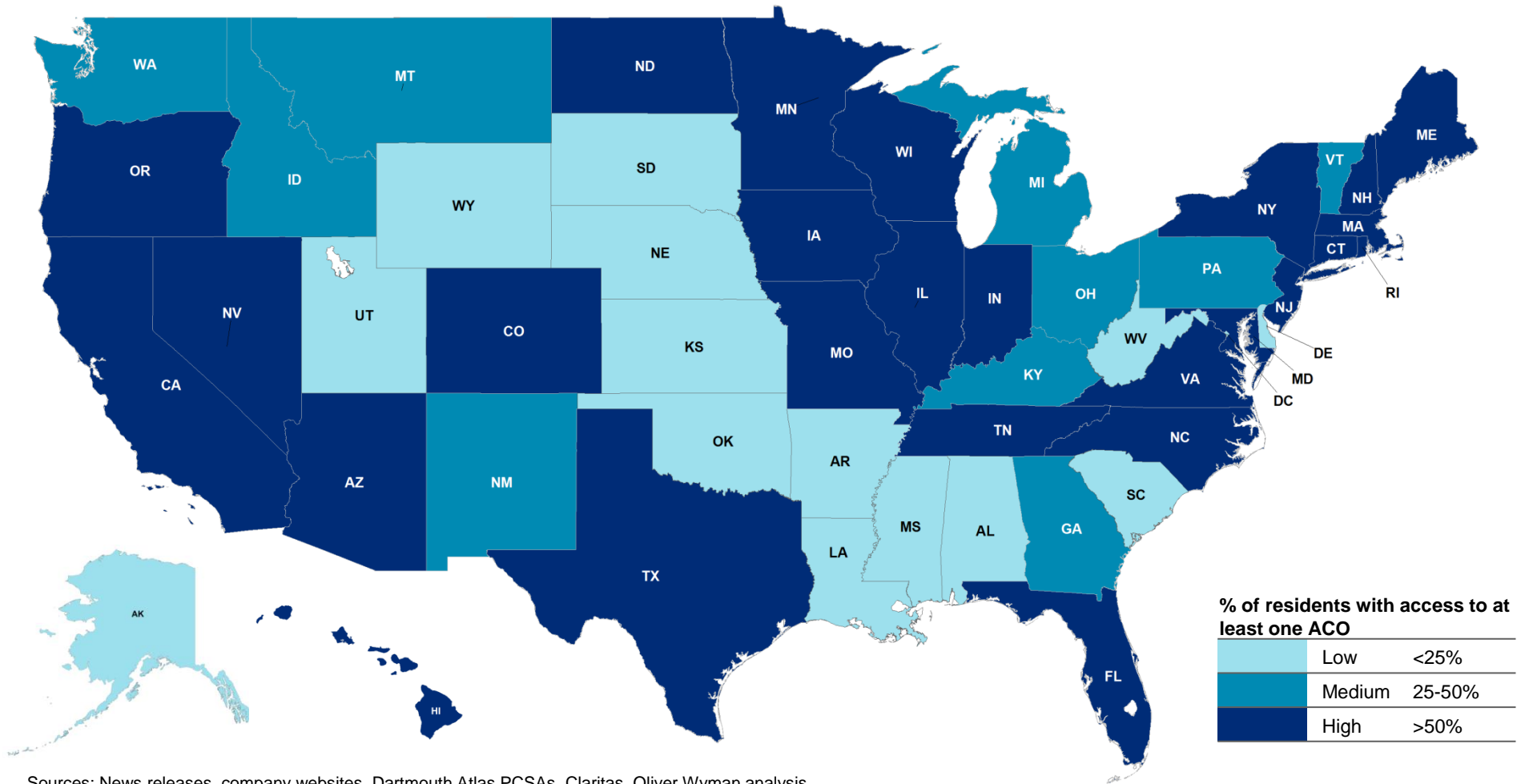
SEPTEMBER 2013

As of September 2013, there were more than 370 accountable care organizations (ACOs) in the U.S., with approximately 150 more being developed



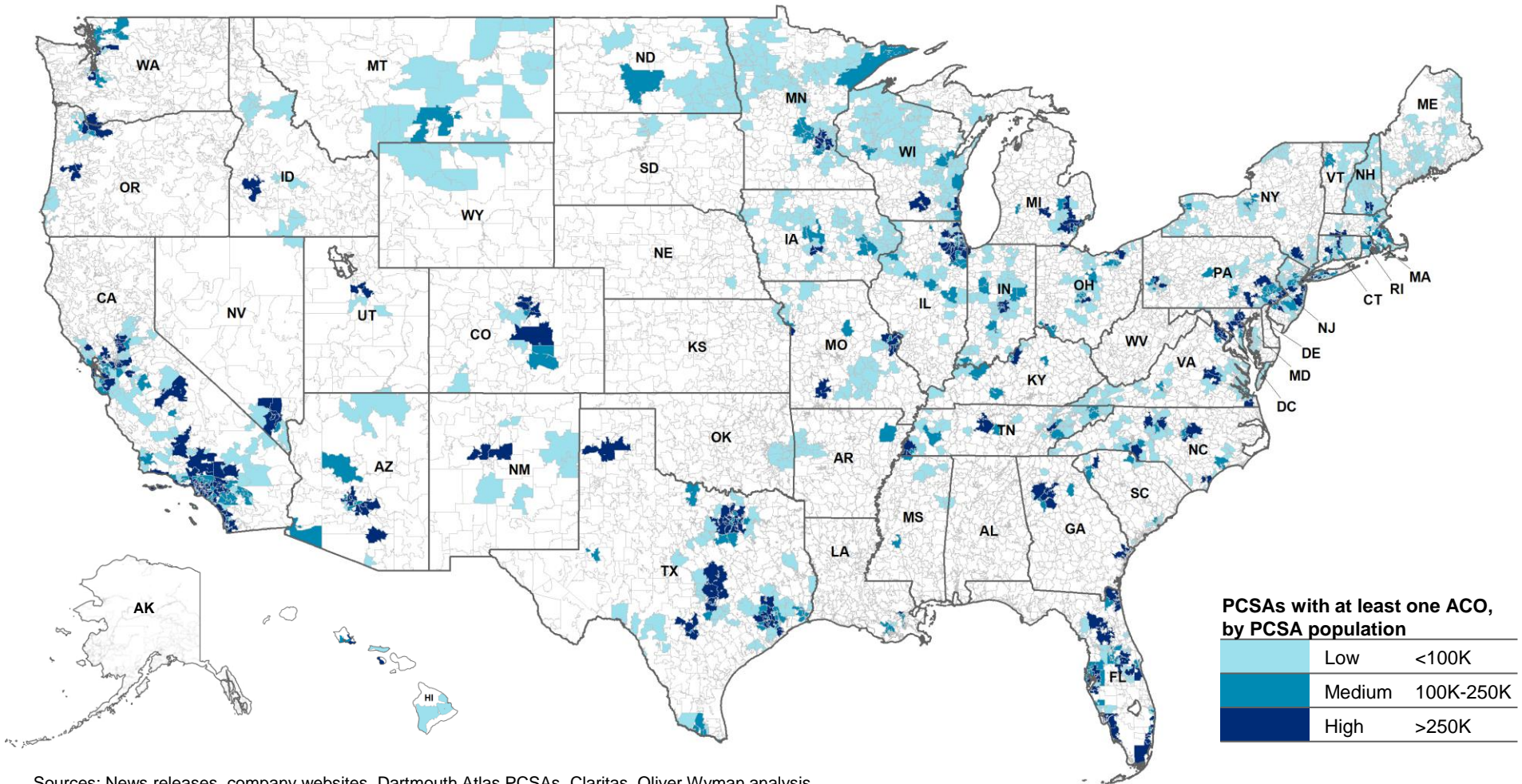
Sources: News releases, company websites, Dartmouth Atlas PCSAs, Claritas, Oliver Wyman analysis
 ACOs defined as providers participating in Pioneer ACO, Medicare Shared Savings, a Medicaid ACO, PGP Transition, or a shared savings / risk arrangement with a commercial payer
 Prep activity defined as participation in a learning collaborative or other active preparation to become an ACO

Access to ACOs varies widely by state, but already in more than half of states, a majority of the population could receive care from an ACO



Sources: News releases, company websites, Dartmouth Atlas PCSAs, Claritas, Oliver Wyman analysis
 ACOs defined as providers participating in Pioneer ACO, Medicare Shared Savings, a Medicaid ACO, PGP Transition, or a shared savings / risk arrangement with a commercial payer
 Data accurate as of September 2013

57% of the U.S. population lives in a Primary Care Service Area (PCSA) with at least one ACO



Sources: News releases, company websites, Dartmouth Atlas PCSAs, Claritas, Oliver Wyman analysis
 ACOs defined as providers participating in Pioneer ACO, Medicare Shared Savings, a Medicaid ACO, PGP Transition, or a shared savings / risk arrangement with a commercial payer
 Data accurate as of September 2013

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